



Arts & Economic Prosperity

The Economic Impact of Nonprofit Arts Organizations and Their Audiences



Arts & Economic Prosperity
was conducted by Americans
for the Arts, the nation's leading
nonprofit organization for
advancing the arts in America.
With a 40-year record of service,
it is dedicated to representing and
serving local communities and
creating opportunities for every
American to participate in and
appreciate all forms of the arts.

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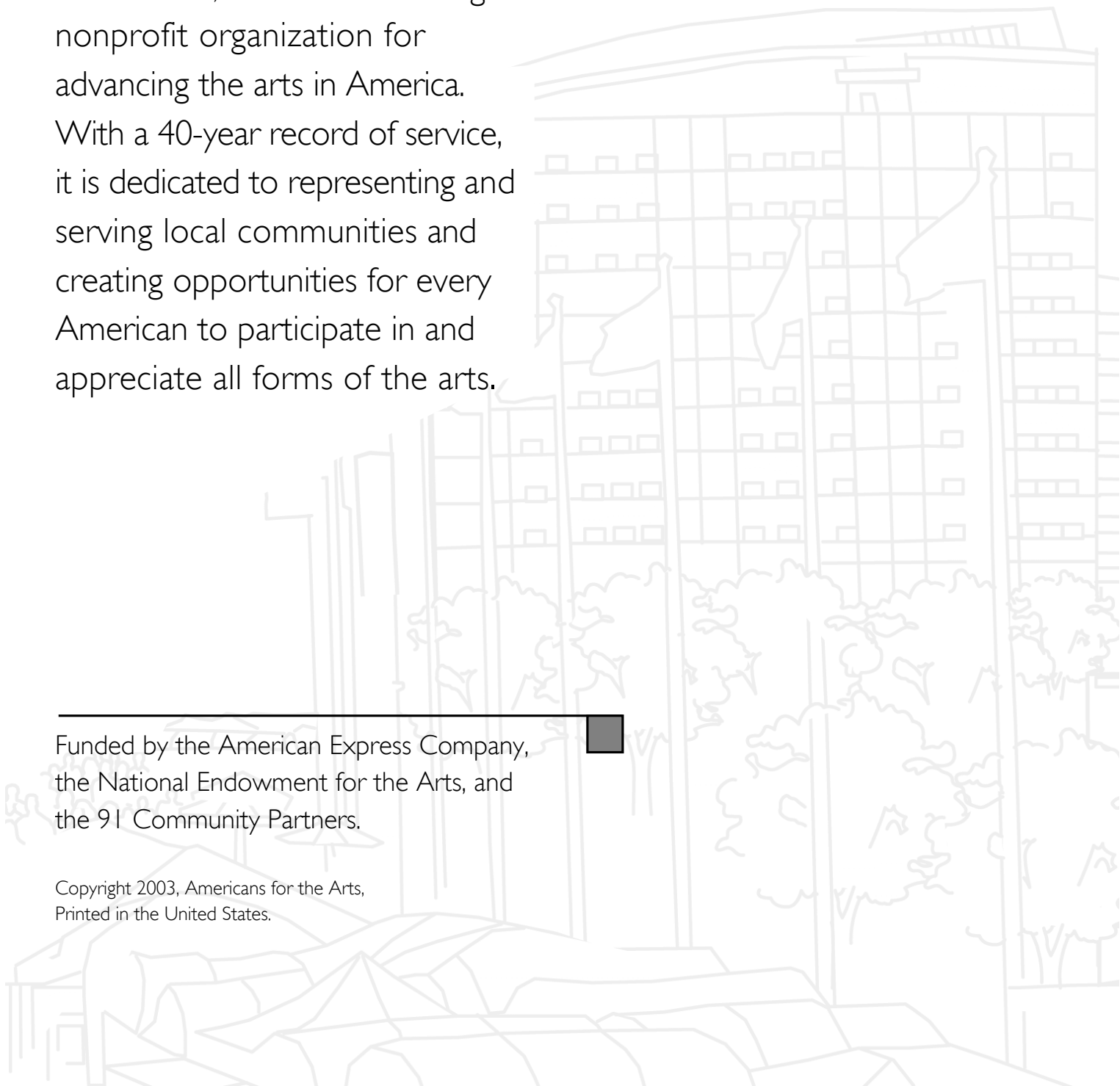


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“Understanding and acknowledging the incredible economic impact of the nonprofit arts, we must always remember the fundamental value of the arts. They foster beauty, creativity, originality, and vitality. The arts inspire us, sooth us, provoke us, involve us, and connect us...but they also create jobs and contribute to the economy.”

—Robert L. Lynch, President and CEO, Americans for the Arts



The Arts Mean Business

Robert L. Lynch, President and CEO, Americans for the Arts

The *Arts & Economic Prosperity* study documents in unprecedented scope and detail the key role played by the nonprofit arts industry in strengthening our nation's economy. It dramatically alters the perception that the arts are luxuries—worth supporting in prosperous times but hard to justify when the economy is struggling. At a time when governments at all levels are making tough budget choices, this study sends an important message—that support for the arts does not come at the expense of economic development.

In 1994, Americans for the Arts published its first economic impact study. Those results became the most frequently used statistics in Congress and other arenas to demonstrate the value of the arts to our communities, our states, and our nation.

In 2000, we set out to update those numbers with a new and larger study. Not only did we want to measure the impact of spending by nonprofit arts organizations, but also to quantify the economic impact of event-related spending by their audiences.

By all measures, the results are impressive! The nonprofit arts industry generates \$134 billion in total economic activity by arts organizations and their audiences. That's more than the gross domestic product of most nations in the world. This spending supports 4.9 million full-time equivalent jobs—a greater percentage of the U.S. workforce than is employed as accountants, lawyers, physicians, or computer programmers.

Our industry also generates \$24.4 billion in federal, state, and local government revenues annually. By comparison, federal, state, and local governments collectively spend less than \$3 billion on support for the arts each year—a financial return of more than 8-to-1.

When governments reduce their support for the arts, they need to understand that they are not cutting frills. They are undercutting a nonprofit industry that is a cornerstone of tourism and downtown revitalization. When governments increase their support for the arts, they are generating tax revenues, jobs, and the creative energies that underlie much of what makes America so extraordinary.

This message is equally important for the private sector to hear. The nonprofit arts, unlike most industries, leverage significant event-related spending by their audiences, with non-local audiences spending 75 percent more than their local counterparts. The arts attract visitors downtown and extend the business day: restaurants add dinner service, garages stay open until midnight, and stores draw more customers.

When we hear talk about reducing support for the arts, we should ask: Who will make up for the lost economic activity? Who will attract tourists to our community? Who will vitalize our downtowns seven nights per week? Who will provide the 8-to-1 return on investment that the arts provide to federal, state, and local treasuries? Who will replace the jobs that the arts support? The expression, “the arts mean business,” is not just a slogan; it's an economic reality that can no longer be dismissed.



Boise, Idaho

Local Findings

Arts & Economic Prosperity provides compelling new evidence that the nonprofit arts are a significant industry in Boise—one that generates \$18 million in local economic activity. This spending—\$9.8 million by nonprofit arts organizations and an additional \$8.2 million in event-related spending by their audiences—supports 612 full-time jobs, generates \$12.6 million in household income to local residents, and delivers \$1.7 million in local and state government revenue. This economic impact study sends a strong signal that when we support the arts, we not only enhance our quality of life, but also invest in Boise's economic well being.

Boise is one of 91 communities that participated in *Arts & Economic Prosperity*, the most comprehensive study of its kind ever conducted. Detailed expenditure data were collected from 3,000 arts organizations and 40,000 arts attendees in 91 communities across 34 states. Project economists customized input/output models for each of the 91 communities to provide specific and reliable data about the impact of the arts in each community. The study focused solely on the economic impact of the nonprofit arts organizations and event-related spending by their audiences. Not included in the study was spending by individual artists, the for-profit arts and entertainment sector (e.g., Broadway or the motion picture industry), and arts produced by non-arts organizations (e.g., schools or community centers). The objective of this study was to document the experience of a cross-section of American communities and demonstrate what is gained economically from investing in the arts.

Defining Economic Impact

Full-Time Equivalent (FTE) Jobs describes the total amount of labor employed. Economists measure FTE jobs, not the total number of employees, because it is a more accurate measure and accounts for part-time employment.

Resident Household Income (often called Personal Income) includes salaries, wages, and entrepreneurial income paid to local residents. It is the money residents earn and use to pay for food, mortgages, and other living expenses.

Revenue to Local and State Government includes funds to city, county, and state governments, schools, and special districts. It's not exclusively taxes (e.g., income, property or sales) and also includes license fees, utility fees, filing fees, etc.

**Total Economic Impact of the Nonprofit Arts Industry in
Boise, ID** (Spending by Nonprofit Arts Organizations and their Audiences)

	Boise	Population of 100,000 to 249,999 (Similar Communities)	Average of All 91 Communities
Total Expenditures	\$17,982,460	\$20,910,356	\$75,089,990
Full-Time Equivalent Jobs	612	694	2,387
Resident Household Income	\$12,632,000	\$13,709,474	\$51,914,667
Local Government Revenue	\$538,000	\$747,474	\$2,835,240
State Government Revenue	\$1,118,000	\$1,209,421	\$4,534,449

Economic Impact of Nonprofit Arts Organizations in Boise, ID

Arts organizations are responsible members of the business community. They are employers, consumers, members of the chamber of commerce, and key participants in the marketing and promotion of their cities and regions. Spending by nonprofit arts organizations in Boise was \$9.8 million during fiscal 2000. The impact of this spending is far reaching: arts organizations pay their employees, purchase supplies, contract for services, and acquire assets within the local community. These actions, in turn, support local jobs, create household income, and generate revenue to the local, state, and federal governments.

Data were collected from 33 nonprofit arts organizations in Boise. Each provided detailed budget information about more than 40 expenditure categories for fiscal 2000 (e.g., labor, local and non-local artists, operations, materials, facilities, and asset acquisition) as well as their total attendance figures.

Total Economic Impact of Spending by Nonprofit Arts Organizations in Boise, ID

	Boise	Population of 100,000 to 249,999 (Similar Communities)	Average of All 91 Communities
Total Expenditures	\$9,791,498	\$12,196,609	\$35,370,346
Full-Time Equivalent Jobs	319	367	1,008
Resident Household Income	\$7,893,000	\$8,951,174	\$27,734,011
Local Government Revenue	\$266,000	\$376,696	\$1,408,780
State Government Revenue	\$508,000	\$540,957	\$1,421,099

Economic Impact of Nonprofit Arts Audiences in Boise, ID

The nonprofit arts, unlike most industries, leverage significant amounts of event-related spending by their audiences. Attendance at arts events generates related commerce for local businesses such as hotels, restaurants, and retail stores. For example, when patrons attend a performing arts event, they may park their car in a toll garage, purchase dinner at a restaurant, eat dessert after the show, and return home and pay the babysitter.

To measure the impact of nonprofit arts audiences in Boise, data were collected from 1,030 event attendees during 2001. Researchers used an audience-intercept methodology, a standard technique in which the interviewer asks a patron to complete a written survey about their event-related spending while attending the arts event. To ensure reliability of the data, surveys were collected at a diverse sample of events in

each community—ranging from museum exhibitions and arts festivals to opera performances and children’s theater productions.

The 33 nonprofit arts organizations that participated in the study reported that their total attendance to nonprofit arts events during 2000 was 423,662. These 423,662 attendees spent a total of \$8.2 million—an average of \$19.33 per person, per event, *not including the cost of admission*. The following table shows the economic impact of this spending.

Economic Impact of Spending by Nonprofit Arts Audiences in Boise, ID

	Boise	Population of 100,000 to 249,999 (Similar Communities)	Average of All 75 Communities
Total Expenditures	\$8,190,962	\$11,199,651	\$41,404,149
Full-Time Equivalent Jobs	293	398	1,380
Resident Household Income	\$4,739,000	\$6,415,684	\$24,849,040
Local Government Revenue	\$272,000	\$469,053	\$1,761,653
State Government Revenue	\$610,000	\$806,368	\$3,006,649

Out-of-Towners Spend More

In addition to spending data, survey respondents were asked to provide their home zip codes, enabling researchers to determine which attendees were local (i.e., reside within the county in which the event occurred) and which were non-local (reside outside the county). In Boise, 87.8 percent of the 423,662 nonprofit arts attendees were local; 12.2 percent were non-local.

Non-local arts attendees spent an average of 163 percent more than local attendees (\$42.39 vs. \$16.13). As would be expected from a traveler, higher spending was found in the categories of lodging, meals, retail, and transportation. These data demonstrate that when a community attracts cultural tourists, it stands to harness significant economic rewards.

Event-Related Spending by Arts Audiences Totaled \$8.2 million in Boise, ID (not including the Cost of Event Admission)

	Resident Arts Attendees	Non-Resident Arts Attendees	All Boise Arts Attendees
Attendance Nonprofit Arts Events	371,975	51,687	423,662
Percentage of Attendees Resident/Non-Resident	87.8%	12.2%	100%
Average Dollars Spent Per Attendee	\$16.13	\$42.39	\$19.33
Total Event-Related Spending	\$5,999,961	\$2,191,002	\$8,190,962

Nonprofit Arts Event Attendees Spend an Average of \$19.33 Per Person in Boise, ID (not including the Cost of Event Admission)

	Resident Arts Attendees	Non-Resident Arts Attendees	All Boise Arts Attendees
Refreshments/Snacks During Event	\$1.76	\$2.62	\$1.86
Meals Before/After Event	\$6.66	\$14.65	\$7.64
Souvenirs and Gifts	\$2.41	\$2.66	\$2.44
Clothing/Accessories	\$2.09	\$3.44	\$2.26
Ground Transportation	\$1.07	\$5.29	\$1.58
Event-Related Child Care	\$0.35	\$1.26	\$0.46
Overnight Lodging (one night only)	\$0.41	\$6.59	\$1.16
Other	\$1.38	\$5.88	\$1.93
Average Event-Related Spending (Per Person)	\$16.13	\$42.39	\$19.33

Estimating Your Local Economic Impact

Economic Impact Per \$100,000 of Spending by Nonprofit Arts Organizations

To make it easier to compare the economic impacts of different organizations and communities, the project researchers calculated the economic impact per \$100,000 of local spending by nonprofit arts organizations. Thus, for every \$100,000 in spending by a nonprofit arts organization, there was the following total economic impact in Boise.

An Example of How to Use this Table

An administrator from a nonprofit arts organization in Boise that has total expenditures of \$1 million wants to determine the organization's economic impact on full-time equivalent employment on Boise. The administrator would:

- Determine the amount spent by the arts organization;
- Divide the expenditure by 100,000; and
- Multiply that figure by the economic impact results for Boise per \$100,000.

Thus, \$1,000,000 divided by 100,000 equals ten; ten times 3.26 (from the table below) equals a total of 32.6 full-time equivalent jobs supported within Boise by that nonprofit arts organization. The same estimate can be made for household income and revenues to local and state government.

Economic Impact Per \$100,000 of Spending by Nonprofit Arts Organizations in Boise, ID

	Boise	Population of 100,000 to 249,999 (Similar Communities)	Average of All 91 Communities
Full-Time Equivalent Jobs	3.26	3.13	3.12
Resident Household Income	\$80,611	\$76,766	\$76,842
Local Government Revenue	\$2,717	\$3,024	\$3,167
State Government Revenue	\$5,188	\$4,584	\$4,758

Economic Impact Per \$100,000 of Spending by Nonprofit Arts Audiences

The impact of event-related spending by arts audiences can be derived similarly to the calculation of economic impact for nonprofit arts organizations. The first step is to determine the total event-related spending by attendees to arts events (**excluding** the cost of admission).

To derive this figure, multiply the average per person event-related expenditure (found in the table below) by the total attendance to your organization's arts events. Using this total dollar figure, the table on the next page—*Economic Impact Per \$100,000 of Spending by Nonprofit Arts Audiences*—can be used to determine the total economic impact of audience spending, based on every \$100,000 of event-related spending.

Average Event-Related Spending Per Person by Arts Event Attendees in Boise, ID (not including the Cost of Event Admission)			
	Boise	Population of 100,000 to 249,999 (Similar Communities)	Average of All 75 Communities
Refreshments/Snacks During Event	\$1.86	\$2.11	\$2.44
Meals Before/After Event	\$7.64	\$7.06	\$7.89
Souvenirs and Gifts	\$2.44	\$2.81	\$3.51
Clothing/Accessories	\$2.26	\$1.79	\$2.19
Ground Transportation	\$1.58	\$2.04	\$2.63
Event-Related Child Care	\$0.46	\$0.31	\$0.33
Overnight Lodging (one night only)	\$1.16	\$1.30	\$2.55
Other	\$1.93	\$1.13	\$1.33
Average Event-Related Spending (Per Person)	\$19.33	\$18.55	\$22.87

Economic Impact Per \$100,000 of Spending by Nonprofit Arts Audiences in Boise, ID

	Boise	Population of 100,000 to 249,999 (Similar Communities)	Average of All 75 Communities
Full-Time Equivalent Jobs	3.58	3.52	3.38
Resident Household Income	\$57,856	\$56,817	\$55,795
Local Government Revenue	\$3,321	\$4,251	\$3,997
State Government Revenue	\$7,447	\$7,414	\$7,334

An Example of How to Use this Table

An administrator wants to determine the economic impact of his organization’s 25,000 arts event attendees on full-time equivalent employment in Boise. The administrator would:

- Determine the total audience spending by multiplying the average per person expenditure for Boise by the total attendance;
- Divide the total audience spending amount by 100,000; and
- Multiply that figure by the economic impact results for Boise per \$100,000.

Thus, 25,000 times \$19.33 (from the table on the preceding page—*Average Event-Related Spending Per Person by Arts Event Attendees*) equals \$483,250; \$483,250 divided by 100,000 equals 4.8325; 4.8325 times 3.58 FTE Jobs (from the table above) equals a total of 17.3 full-time equivalent jobs supported within Boise. The same estimates can be made for household income and revenue to local and state government.

Arts Volunteerism and In-Kind Contributions: An Economic Impact Beyond Dollars

Arts & Economic Prosperity reveals a significant contribution to nonprofit arts organizations as a result of volunteerism. In 2000, 2,780 arts volunteers donated 64,180 hours to Boise's nonprofit arts organizations. This represents a donation of time with an estimated value of \$988,372 (Independent Sector values the average 2000 volunteer hour at \$15.40).¹ While these arts volunteers may not have an economic impact as defined in this study, they clearly have an enormous impact on their communities by assisting in keeping arts organizations functioning as a viable industry.

The nonprofit arts organizations surveyed for this study were also asked about the sources and value of their in-kind support (i.e., donated assets and services, such as office space). The 33 responding nonprofit arts organizations in Boise received in-kind contributions with a total value of \$906,373 during 2000 from corporations, local government, local arts agencies, the state arts agency, individuals, and other sources.

Surveys of Arts Organizations

Each of the 91 communities identified their local universe of eligible nonprofit arts organizations and coded those organizations using the Urban Institute's National Taxonomy of Exempt Entities coding system. The eligible organizations received a survey during calendar year 2001 to collect detailed information about their fiscal 2000

expenditures (labor, local and non-local artists, operations, materials, facilities, and asset acquisition) as well as their attendance figures. Additionally, public arts councils, public presenting facilities or institutions, and embedded organizations that have their own budget were included where they play a substantial role in the cultural life of the community. The responding organizations—ranging from opera, public radio stations, and historical museums to weaving societies and arts service organizations—had annual budgets ranging from \$0 to \$76.6 million. Response rates for the 91 communities averaged 47.4 percent, and ranged from below 20 percent to a full 100 percent. Each community's results are based solely on the actual survey data collected from nonprofit arts organizations, not on fiscal projections. The sub-100 percent response rates in 87 of the 91 communities strongly indicate an understatement of the economic impact findings in most of the communities that are documented in this report.

In Boise, 33 of the 83 eligible organizations identified by the Boise City Arts Commission responded to the survey, a response rate of 40 percent. The responding organizations had a range of budgets from \$0 to \$1,436,689.

Surveys of Arts Audiences

An audience-intercept methodology (patrons at nonprofit arts events are asked to complete a survey while attending the event) was used to measure spending by audiences at nonprofit arts events during 2001. Seventy-five of the 91 participating communities collected data about audience spending. An average of 527 surveys was

collected in each of the 75 communities at events ranging from museum exhibitions and arts festivals to opera performances and children’s theater productions. The randomly selected respondents detailed spending on attendance-related activities such as meals, souvenirs, transportation, and lodging. Using total audience data for 2000 (collected from the participating nonprofit arts organizations), standard statistical methods were then used to derive a reliable estimate of total expenditures by attendees. The 40,000 audience-survey respondents were asked to provide information about the entire party with whom they were attending. With an average of more than three individuals per survey reported on, these data actually represent the spending patterns of more than 100,000 attendees to nonprofit arts organizations—significantly increasing the reliability of the data.

In Boise, audience-intercept surveys were collected from 1,030 arts event attendees.

Studying Economic Impact Using Input/Output Analysis

To derive the most reliable economic impact data, economists used the method of input/output analysis to measure the impact of expenditures by the local nonprofit arts industry and their audiences. This method is a standard procedure for demonstrating the impact of expenditures on communities (and has also been the basis for two Nobel Prize awards in economics). It is well

suited for this study because the models can be customized specifically to each community to measure the industry directly and through the commerce that the industry creates. An input/output model is a system of mathematical equations that combines statistical methods and economic theory. It traces how many times a dollar is “re-spent” within the local economy and the economic impact of each of those rounds of spending. How can a dollar be re-spent? Consider the following example:

A theater company purchases a gallon of paint from the local hardware store for \$10 (this generates the “direct economic impact”). The hardware store then uses a portion of the \$10 to pay the sales clerk’s salary; the sales clerk re-spends some of the money for groceries; the grocery store in turn uses some of the money to pay its cashier; the cashier then spends some for the utility bill; and so on (these are the “indirect economic impacts”).

The model for each of the 91 communities is customized based on the local dollar flow between 533 finely detailed industries within that community. This was accomplished by using detailed data on employment, incomes, and government revenues provided by the U.S. Department of Commerce (e.g., County Business Patterns, Regional Economic Information System, Survey of State and Local Finance), local tax data (sales taxes, property taxes, and other local option taxes), as well as the survey data from nonprofit arts organizations and their audiences.

Conclusion

The nonprofit arts are an \$18 million industry in Boise—one that supports 612 full-time jobs and generates \$1.7 million in local and state government revenue. Nonprofit arts organizations in Boise, which spend \$9.8 million annually, leverage a remarkable \$8.2 million in additional spending by arts audiences—spending that pumps vital revenue into local restaurants, hotels, retail stores, parking garages, and other businesses. By demonstrating that investing in the arts yields economic benefits, *Arts & Economic Prosperity* lays to rest a common misconception: that communities support the arts at the expense of local economic development. This report shows conclusively that in Boise the arts mean business!

End Notes

1 *Giving and Volunteering in the United States 2000*, Independent Sector, 2001.

In Appreciation

Generous funding for this project was provided by the Boise City Arts Commission. Additional funding was provided by the American Express Company, the 90 other local study partners, and the National Endowment for the Arts.

Boise's Participating Nonprofit Arts Organizations

This study could not have been completed without the cooperation of the 33 nonprofit arts organizations in Boise that provided detailed financial information about their organization:

Ballet Idaho, Basque Museum, Biotzetik Basque Choir, Boise Art Museum, Boise City Arts Commission, Boise Community Concert Association, Boise Contemporary Theatre, Boise Early Music Society, Boise Fine Arts Association, Boise Little Theater, Boise Master Chorale, Boise Philharmonic Association, Boise State University Gene Harris Jazz Festival, Boise State University Theatre Arts Department, Darkwood Consort, Discovery Center of Idaho, Esther Simplot Performing Arts Academy, Idaho Alliance for Arts in Education, Idaho Children's Arts Network, Idaho Commission on the Arts, Idaho Dance Theatre, Idaho Film Foundation, Idaho Inkspots Calligraphy Guild, Idaho Potters Guild, Idaho Shakespeare Festival, Jazz Educators of Idaho, Knock'em Dead Productions, Log Cabin Literary Center, Oinkari Dancers, Opera Idaho, Southwest Idaho Woodturners Association, Very Special Arts of Idaho, and the World Sports Humanitarian Hall of Fame.

The 91 Study Partner Communities

Anchorage, AK; Fairbanks, AK; Homer, AK; Juneau, AK; Ketchikan, AK; Chandler, AZ; Flagstaff, AZ; Mesa, AZ; Phoenix, AZ; Scottsdale, AZ; Tempe, AZ; Western Maricopa County, AZ; Glendale, CA; Lodi, CA; Pasadena, CA; Placer County, CA; San Diego County, CA; Santa Clarita, CA; Sonoma, CA; Walnut Creek, CA; Boulder, CO; Fort Collins, CO; Washington, DC; Dover, DE; Broward County, FL; Indian River County, FL; Miami-Dade County, FL; St. Petersburg, FL; Fulton County, GA; Honolulu, HI; Boise, ID; Oak Park, IL; Bloomington, IN; Indianapolis, IN; Tippecanoe County, IN; Lawrence, KS; Baton Rouge, LA; Jefferson Parish, LA; New Orleans, LA; St. Tammany Parish, LA; Gloucester, MA; New Bedford, MA; Worcester, MA; Montgomery County, MD; Prince George's County, MD; Rockland, ME; Detroit, MI; Grand Haven, MI; Lansing, MI; Minneapolis, MN; St. Cloud, MN; St. Joseph, MO; St. Louis, MO; Missoula, MT; Asheville, NC; Forsyth County, NC; Minot, ND; Portsmouth, NH; Monmouth County, NJ; Newark, NJ; Union County, NJ; Santa Fe, NM; Chemung and Schuylar Counties, NY; Niagara County, NY; Steuben County, NY; Westchester County, NY; Columbus, OH; Dayton, OH; Dublin, OH; Springfield, OH; Berks County, PA; Erie County, PA; Lehigh County, PA; Northampton County, PA; Memphis, TN; Harris County, TX; Northeast Tarrant County, TX; Alexandria, VA; Arlington County, VA; Fairfax County, VA; Bellingham, WA; Beloit, WI; Chippewa Valley, WI; Door County, WI; Fox Valley, WI; Green Bay, WI; Janesville, WI; Madison, WI; Milwaukee, WI; Waukesha County, WI; and Wausau, WI.

